

Township Representatives:							
<input checked="" type="checkbox"/>	George "Bud" Banker, Bear Lake	<input checked="" type="checkbox"/>	Michael Cox, Oliver	<input checked="" type="checkbox"/>	Eric Hendricks, Orange	<input checked="" type="checkbox"/>	Diana Needham, Kalkaska Village
<input checked="" type="checkbox"/>	Gregory Bradley, Clearwater	<input checked="" type="checkbox"/>	Paul Erickson, Boardman	<input checked="" type="checkbox"/>	Ray Hoffman, Coldsprings	<input checked="" type="checkbox"/>	Tracy Nichol, Blue Lake (6:02 PM)
<input checked="" type="checkbox"/>	Nelson "Jerry" Cannon, Garfield	<input checked="" type="checkbox"/>	David Gill, Springfield (6:22 PM)	<input type="checkbox"/>	Karl Klimek, Excelsior	<input type="checkbox"/>	John Rogers, Rapid River
<input type="checkbox"/>	Kalkaska Township - Vacant						
Members At Large Members:							
<input checked="" type="checkbox"/>	Robert "Bob" Barr	<input checked="" type="checkbox"/>	Dale De Korne	<input checked="" type="checkbox"/>	Kim Stephens	<input checked="" type="checkbox"/>	Bruce Zenner (6:02 PM)
<input type="checkbox"/>	Noreen Broering	<input checked="" type="checkbox"/>	Melanie Pauch	<input checked="" type="checkbox"/>	Valerie Thornburg		
Staff:							
<input checked="" type="checkbox"/>	Kim Babcock	<input checked="" type="checkbox"/>	Daniel Conklin	<input checked="" type="checkbox"/>	Andrew Raymond	<input type="checkbox"/>	Teresa Smith
<input checked="" type="checkbox"/>	Jeremy Cannon	<input checked="" type="checkbox"/>	Jeremy Holmes, DO (via TEAMS)	<input checked="" type="checkbox"/>	Kevin Rogols	<input checked="" type="checkbox"/>	Laura Zingg
<input checked="" type="checkbox"/>	Chandra Whiting						
Community:							
<input checked="" type="checkbox"/>	David McKinnon	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>	

TOPIC	SUMMARY	ACTION ASSIGNMENT
Call to Order	Mr. Bruce Zenner called the meeting to order at 6:03 PM in Classroom(s) A & B at the Health Center.	
Consent Agenda	The Consent Agenda was reviewed. <u>Motion was made and duly supported to approve the Consent Agenda as presented. All "AYE." Motion carried.</u>	
Public Comment Regarding Agenda Topics	No Comment from those in attendance this evening.	
Committee Reports Compliance Committee	Mr. Rogols explained to the board the practice of sharing the compensation being offered to new physicians from the perspective of compliance as well as it is important that we are compensating our physicians within fair market	

<p>Dr. Rachael Hume Fair Market Value</p>	<p>value. This information is shared for review with the Compliance Committee but not for approval from the committee.</p> <p>The compensation information, along with verification that the compensation for Dr. Rachael Hume is within fair market value from Ms. Jill Coverdill, Compliance Officer for KMHC and Munson Healthcare, was shared with the Compliance Committee.</p> <p>Dr. Hume will be starting with KMHC in September.</p>	
<p>Board Chair Report Munson Healthcare Update</p>	<p>Mr. Zenner reported on the following:</p> <ul style="list-style-type: none"> • Munson Healthcare has moved to Pandemic Level Yellow. With this change they are continuing to bring more and more services back online at Munson. • Recruitment is currently going on at Munson and they are working on getting more Osteopathic surgeons on staff. • Munson is seeing more privately owned surgery centers opening in the area and focusing on the potential impacts. • Still working on what it means to be a system-this has been a big transition for Munson over the last year. 	
<p>Compliance Committee Assignment-Communication/Board Member Information Access Policy Development</p>	<p>Mr. Zenner has assigned the Compliance Committee the task of drafting a policy regarding communication and board member information access.</p> <p>This is needed to clarify what information should be readily accessible to members of the Board, to establish channels of information for board members and to establish an actual process of how to request information.</p> <p>Discussion ensued around what the committee plans to accomplish from the meeting.</p>	<p>Compliance Committee to meet regarding Communication/Board Member Information Access Policy.</p>
<p>CEO Report Acute Care Pavilion Update Outcome of TEFRA Hearing</p>	<p>Mr. Rogols began by giving the definition of TEFRA (Tax Equity and Fiscal Responsibility Act).</p> <p>Mr. Raymond then updated the board on the progress since the last meeting regarding the issuance of bonds for the Acute Care Pavilion project. In January, the board approved the notice of intent to issue bonds. This was posted in the Traverse City Record Eagle and the community had a 45-day period for the option to file a petition.</p>	

	<p>The 45-day window has now passed and the next step in the process to allow the authority to issue tax exempt bonds was to hold the TEFRA hearing. The hearing was held on March 21, 2022; it started at 12:30pm and closed at 12:33 pm. On March 9th the notice for the TEFRA hearing was published in the Traverse City Record Eagle as it must be published at least 10 days before the hearing.</p> <p>The Governor's Request Letter has now been filed and is being sent to her desk to be signed.</p>	
<p>Project Update</p>	<p>Mr. Conklin updated the board on the progress of the acute care pavilion project. In January, the project was presented to the board and the board was asked to give approval to move to the construction documentation phase.</p> <p>The construction documentation phase is currently at 85-90% complete and the team met this morning (March 22, 2022) to look at preliminary cost estimates.</p> <p>The goal is to be able to bring the cost estimate to the board next month for approval to be able to take the project out to bid.</p> <p>The team at KMHC is now at the point in the project where they are finalizing small details such as flooring, light switches, etc. They also have the opportunity now to see how the building is going to work, which has allowed for the ability to identify some cost saving options.</p> <p>Comment was made by a board member-they appreciate everything the team is doing on this project from one month to the next.</p>	
<p>Community Wellness Update Board Selection of Community Health Focus</p>	<p>Ms. Zingg reviewed with the board the information from the October 2021 board meeting regarding Health Improvement Areas of Focus as follows:</p> <ul style="list-style-type: none"> • Strategic Area of Focus #5: Wellness and Chronic Disease Management (KMHC Board of Trustees select and endorse a single area of community health improvement on which KMHC will focus on over a 3–5-year period in order to demonstrate measurable change and lasting improvement). 	<p>This topic will be added on to the April Board agenda; with the results from the staff exercise as well as the results from the board members, the board will select one area of community health focus.</p>

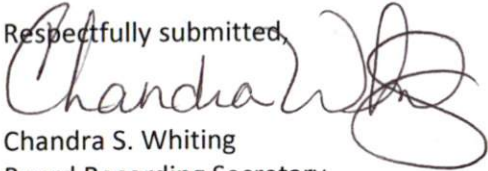
	<ul style="list-style-type: none"> • In choosing an area of focus using data from a few sources; three-year study of community health needs assessment (CHNA) and 2021 county health rankings. • In a five surrounding county comparison for leading causes of death (Heart Disease, Cancer, Chronic Lower Respiratory Disease, Unintentional injuries, Stroke, Alzheimer's disease, Diabetes); Kalkaska County is vastly leading the way in these causes of death. • For this area of wellness focus KMHC is looking at starting with the staff first, then expanding this area of focus to KMHC families and then into the community over 3-5 years. • Also discussed that the area of focus needs to be something that is measurable and can be impacted as a hospital. • Considerations when choosing an area of focus for community health are mental health, basic needs of living, social isolation, access to health care, leading causes of death and health factors. <p>Ms. Zingg gave a brief overview of 29 potential areas of focus for the board to choose from for the community health focus.</p> <p>The board was then given five minutes to anonymously choose their top five choices for areas of focus and the results were compiled to come up with the top 5 choices.</p> <p>KMHC plans to do the same exercise with the medical staff, managers, and all employees to get feedback on what areas the staff would like to see the focus on. These results will be brought back to the board at next month's meeting to be used to help in their selection of one area of focus.</p> <p>The goal of the project will be to develop patterns, change the community behavior and to keep the change going within the community after the 3-5 years have passed.</p>	
<p>Signature Authority Policy Update</p>	<p>Mr. Rogols informed the board that the current signature authority policy for KMHC had been approved in 2014 and updated in 2018. This policy has recently been flagged by Munson as it has not been updated in over 5 years.</p> <p>Mr. Raymond shared with the board the current and the proposed signature authority policy for KMHC. He covered the requested increases and why they made sense given the current environment.</p>	

	<p>Mr. Raymond also explained that the new proposed limits should be adequate to handle most expenses for KMHC without issue as most items are budgeted items and the ones that are not usually fall within the limits recommended.</p> <p><u>Motion was made and duly supported to accept the Signature Authority Policy as presented. A roll call vote was taken as follows: George "Bud" Banker, yes; Nelson "Jerry" Cannon, yes; Michael Cox, yes; Gregory Bradley, yes; Paul Erickson, yes; Eric Hendricks, yes; Ray Hoffman, yes; David Gill, yes; Tracy Nichol, yes; Diana Needham, yes; Valerie Thornburg, yes; Melanie Pauch, yes; Robert Barr, yes; Dale De Korne, yes; Kim Stephens, yes; Bruce Zenner, yes. 16 "AYES". 0 "NAYS". Motion Carried.</u></p>	
<p>Long Term Care-Star Rating</p>	<p>Mr. Cannon updated the board on the current star rating for Long Term Care and the breakdown of the rating.</p> <p>The rating is comprised of three categories: health inspection, quality, and staffing.</p> <p>Mr. Cannon broke down each of the categories for the board explaining scores in each category as well as impacts to each category.</p> <p>Current ranking from January is due to a data reporting error and the next reporting is due to be released in May. With the next release anticipate will be back up to ranking of 4 or 5 stars.</p> <p>KMHC has also hired a Long-Term Care Administrator, Ms. Amber Phillips, and Ms. Renee Cunningham, will continue to focus on Nursing and Quality.</p>	
<p>Kaliseum Investigation Update</p>	<p>Mr. Rogols provided the following update on the Kaliseum project investigation:</p> <ul style="list-style-type: none"> • We have received favorable proposals for Architectural/Engineering and Pre-Construction Management to restore the pool area of the Kaliseum. • KMHC has delivered this information to the county and discussed difference between a general contractor and construction management option. 	

	<ul style="list-style-type: none"> • KMHC has encouraged the county to move ahead with restoration of the pool. • KMHC clarified the model of the possible partnership with the county on longer term project. <p>Discussion ensued around next steps.</p>	
<p>Act 47</p>	<p>Mr. Rogols addressed the board regarding Act 47 and the recent activity in the legislature regarding it.</p> <p>KMHC is the last Act 47 hospital that is Municipality controlled in the state. The only other Act 47 is North Ottawa which transitioned to a not for profit in 1996. North Ottawa currently desires to join the Trinity system.</p> <p>Act 47 was written in 1945 and contains a two-step process for a hospital to join a system. The first step is that it must become a 501c3 which requires a vote of the electorate. The second step to join a system requires a second vote of the electorate.</p> <p>Trinity has authored bill 944 that went to public hearing last week asking the legislature to eliminate the second electorate vote and leave the decision to join a health system in the hands of the hospital board. This will most likely be voted on in the next few weeks.</p> <p>Discussion ensued regarding the topic and how it could possibly impact KMHC. It was suggested by several members that KMHC take time to understand the potential merits of a 501c3 not-for-profit vs. Act 47.</p>	
<p>Medical Staff Report</p>	<p>Dr. Holmes reported on the following:</p> <ul style="list-style-type: none"> • The Medical staff met last week and are working on possibly changing the medical staff structure as there has been significant growth. For example, this growth has led to discussion about possibly adding a surgical department within the medical staff. 	
<p>Go into Closed Session</p>	<p><u>Motion was made and duly supported to go into Closed Session at 7:51 PM for the following reason(s): The Michigan Open Meetings Act – Act 267 of 1976- 15.268(h) – To consider material exempt from discussion or disclosure by state or federal statute. Public Health Code – Act 368 of 1978 – 333.21515. Confidentiality of records, data and knowledge. The records, data and knowledge collected for or by</u></p>	

	<p><u>individuals or committees assigned a review function described in the article (333) are confidential and shall be used only for the purposes provided in this article, shall not be public records, and shall not be available for court subpoena. It was also requested that the administrative staff remain during the closed session.</u></p> <p><u>At this time a roll call vote was taken as follows: George "Bud" Banker, yes; Nelson "Jerry" Cannon, yes; Michael Cox, yes; Gregory Bradley, yes; Paul Erickson, yes; Eric Hendricks, yes; Ray Hoffman, yes; David Gill, yes; Tracy Nichol, yes; Diana Needham, yes; Valerie Thornburg, yes; Melanie Pauch, yes; Robert Barr, yes; Dale De Korne, yes; Kim Stephens, yes; Bruce Zenner, yes. 16 "AYES". 0 "NAYS". Motion Carried.</u></p>	
Come out of Closed Session	<p><u>Motion was made and duly supported to come out of closed session at 7:53 PM.</u></p>	
Credentialing Discussion	<p>Upon the recommendation from the KMHC Medical Staff, the Board of Trustees reviewed the credentialing application(s) for new appointments to the Medical Staff as outlined on the attached document related to staff category and appointment cycle, as well as privileges. Relevant information was discussed during the closed session.</p> <p><u>Motion was made and duly supported that the Board of Trustees approve the credentialing files/privileges as outlined on the attached document for appointment to the appropriate staff category and for the appointment time period. All "AYE." Motion carried.</u></p>	
Open Dialogue from Members	<p>A board member asked the status on planning a retreat. The response was not very far in the process. Planning to reach out to Rick Wilson to see what can do to get everyone together and not making decisions. Will need to be open to public.</p>	
Public Comment	<p>No public comment was made at this time.</p>	
Results from Board Selection of Community Health Focus	<p>The top five areas of focus that were chosen by the board are as follows:</p> <ol style="list-style-type: none"> 1. Heart disease-12 votes 	

	2. Adult Obesity and Cancer (tied)-9 votes 3. Access to Mental Health Providers and Diabetes (tied)-8 votes	
Upcoming Events/Conferences	The next Board of Trustees meeting is being held on April 26, 2022.	
Adjournment	Upon proper motion the meeting was adjourned at 7:56 PM.	

Respectfully submitted,

Chandra S. Whiting
Board Recording Secretary

KMHC Credentialing Agenda
Credentials Committee (January 27, 2022 & February 2, 2022)
March 17, 2022, Medical Staff Meeting
March 22, 2022, Board of Trustees Meeting

New Appointments:

- Family Practice – March 23, 2022 – September 30, 2022
 - Douglas Gentry, MD

- Nephrology – AHP's – March 23, 2022 – September 30, 2022
 - Alicia Ann Becker, NP

- Pediatric Cardiology – March 23, 2022 – March 30, 2023
 - Sarah Badran, MD

- Pediatric Hospitalist Telemedicine – March 31, 2022 – March 30, 2024
 - Jacques Burgess, MD
 - Brian Lishawa, MD
 - Douglas Slater, MD

- Pulmonary Critical Care – March 23, 2022 – September 30, 2022
 - Daniel Navin, MD
 - Joseph Will, MD

- Radiology Services – March 31, 2022 – March 30, 2024
 - Andrew Osetek, MD